



Sensible Clinical Trials: Industry Perspective

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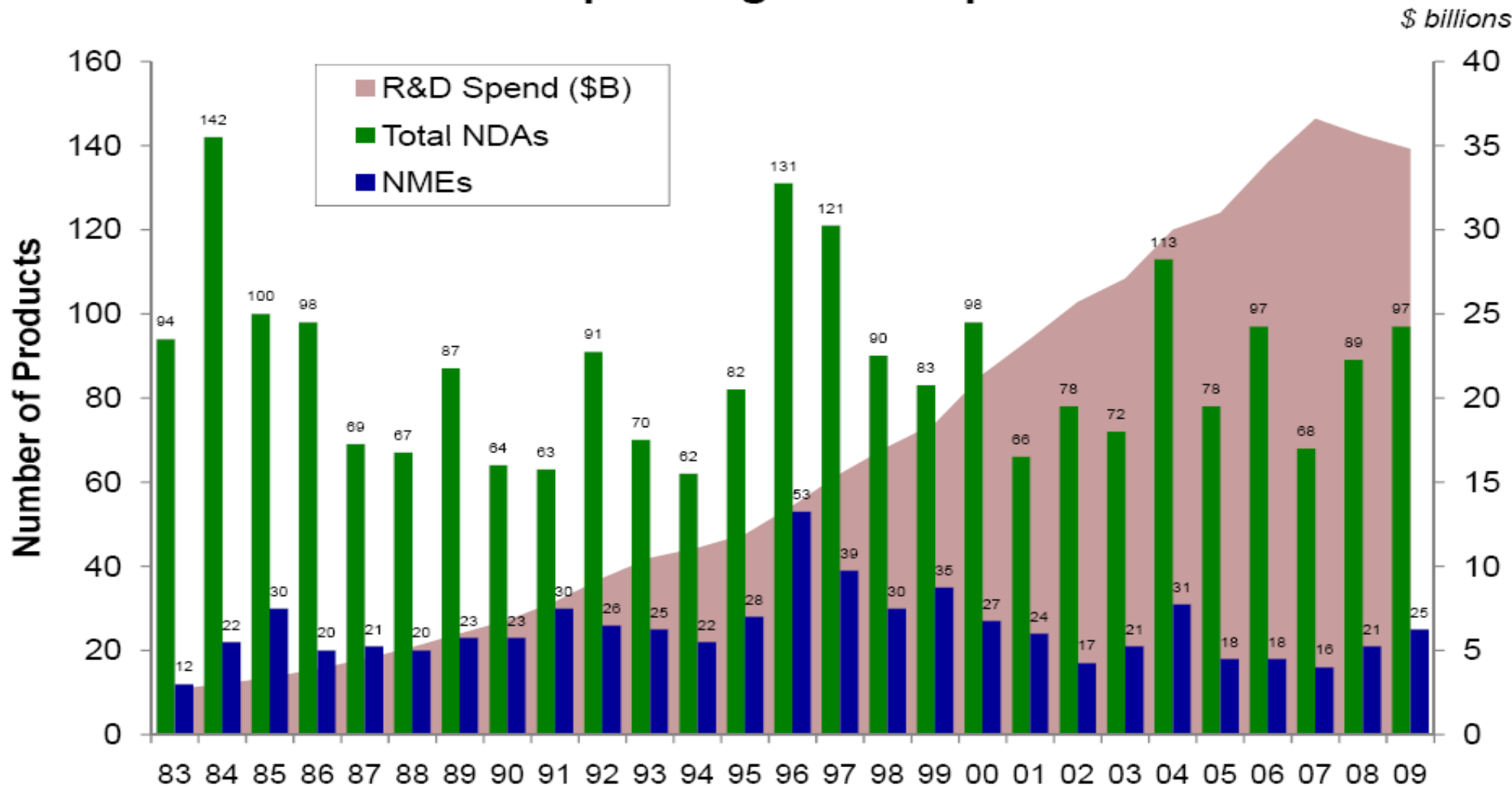
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Overview

- **Motivation for Change: Low Productivity**
- **Late Development: Operational Efficiency**
- **Open Issues**

Two decades of futility

R&D Spending and Output



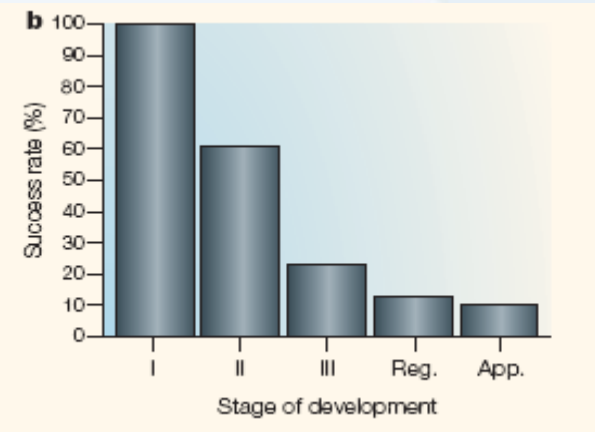
The legacy of a doomed strategy

■ Industrialisation of discovery and development

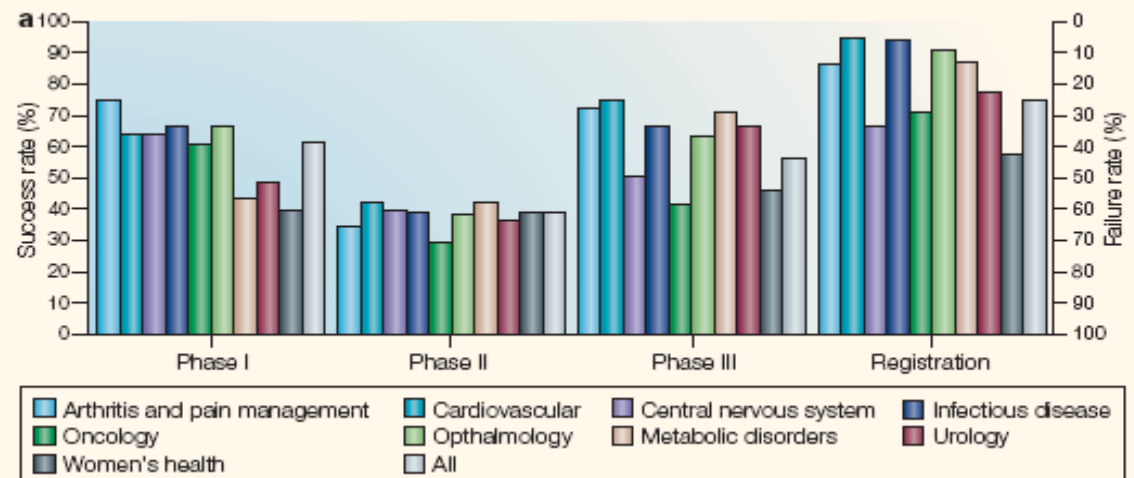
- Conceit: More in, more out

■ In fact

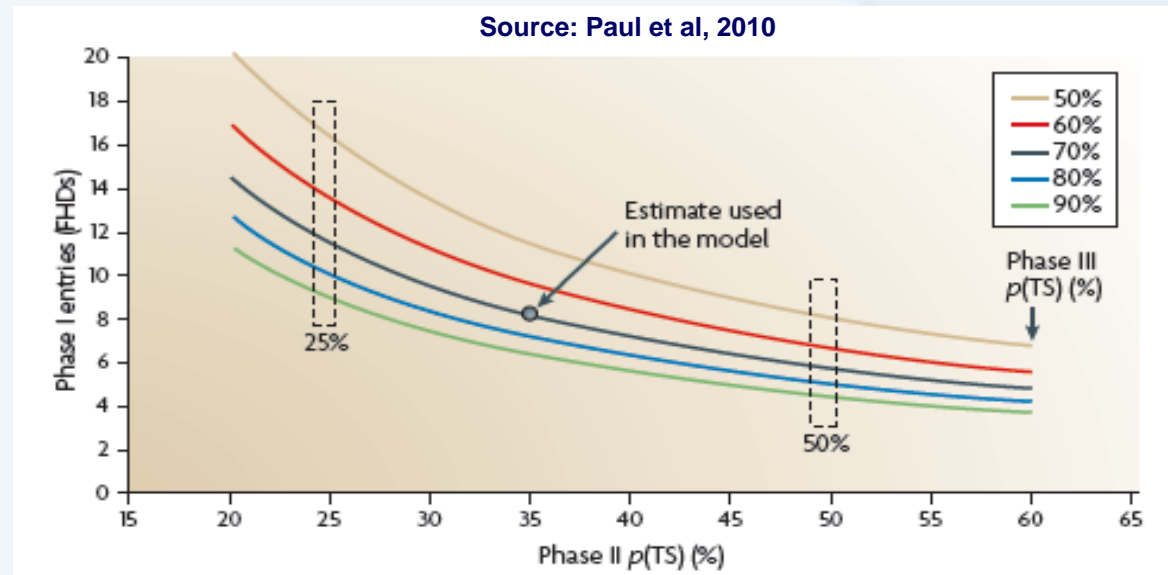
- Number into the funnel increased
- Number out unchanged / fell
- Quality of candidates fell
- High, costly Ph 2/3 failure rates continued



Source: Kola & Landis, 2004



Industry attrition in Ph 2



- Pipeline output particularly sensitive to shifts in $pr(s)$ in ph 2
 - Attrition in Ph 2
 - 65% failure in 2004 ► ~80% failure in 2010?
- Why
 - Shift to greater focus on unprecedented mechanisms?

Root cause of failure in Ph 2

■ PK

- Poorly absorbed drugs less often an issue

■ Safety

- Improved pre-clinical screens ► substantially reduced

■ Efficacy / Differentiation

- Now the major cause of Ph 2 attrition

Quality by design

Risk-based approach

Operational excellence

- **Facilitated clinical reviews**

- **Protocol deviations management**

Better Protocols

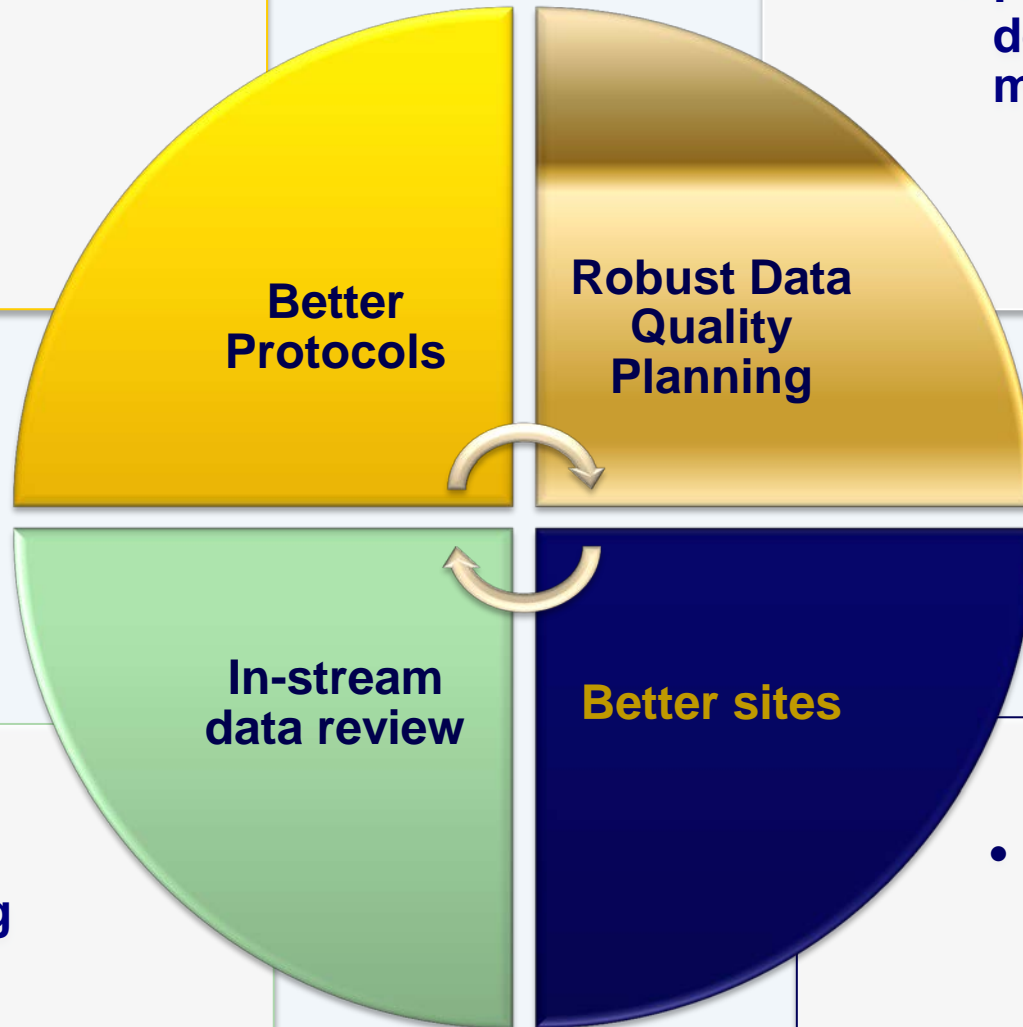
Robust Data Quality Planning

In-stream data review

Better sites

- **Adaptive Monitoring**

- **Evidence-based site selection**

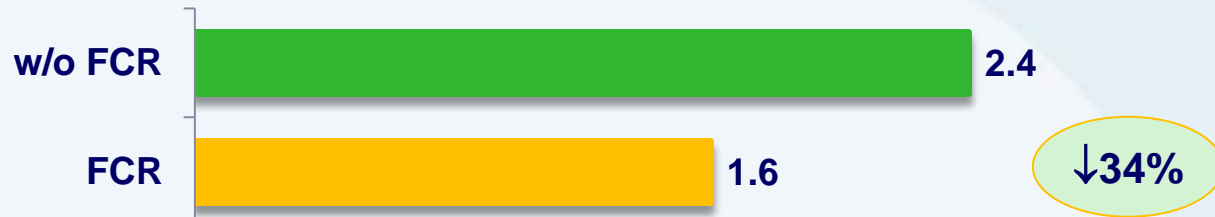


Facilitated Clinical Review

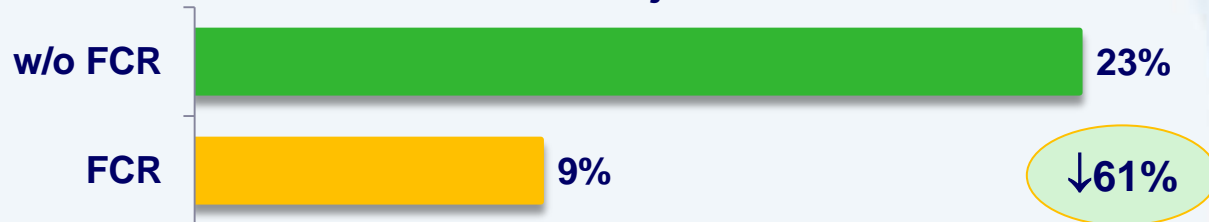
■ Studies with FCR

- Fewer amendments
- Fewer unproductive sites
- Completed faster

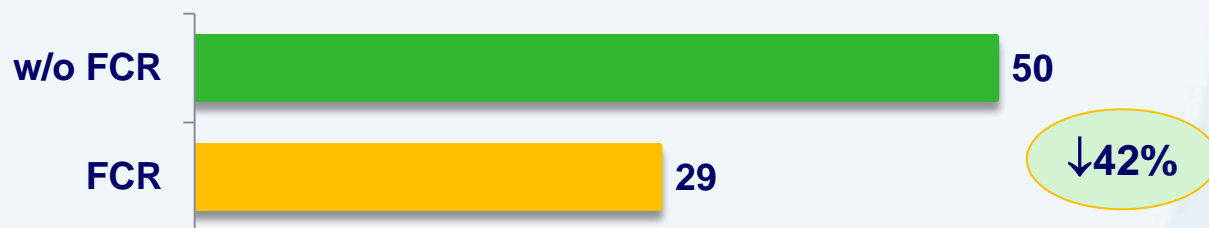
Av # protocol amendments



% Sites with zero subjects*



Time to complete recruitment (weeks)



Protocol deviations

- **Prepare trial analysis plan early: identify deviations likely to impact**
 - Subject rights, safety, well-being
 - Study conclusions
- **Train key personnel**
 - Study team
 - Site-based staff
- **Identify means of identifying and communicating deviations**
 - Central monitoring
 - Central / programmed data checks
 - Simpler monitoring visit report to highlight active management of deviations

Evidence-based site selection

- **Review company databases for past performance**
 - Recruitment
 - Patient data quality
 - Query response speed
 - Protocol deviation rates

	% opened sites zero subjects recruited
2006	29%
2007	22%
2008	20%
2009	20%
2010	12%

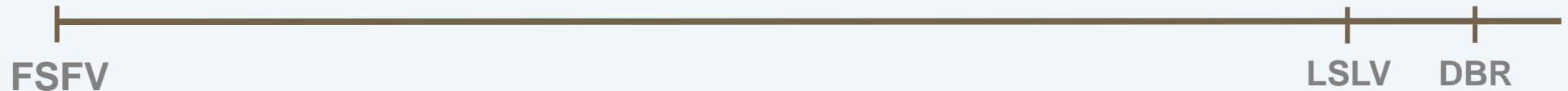
Adaptive Site Monitoring

On-site visits

On-site and off-site engagements

**Establish confidence
in site quality**

**Frequency, type based on
site performance and need**



- Significant change in monitoring practice
- GSK Rolled out 2010-11
- Will take time to fully realize benefits
- Positive internal QA assessment trends
- Positive feedback from staff and site staff

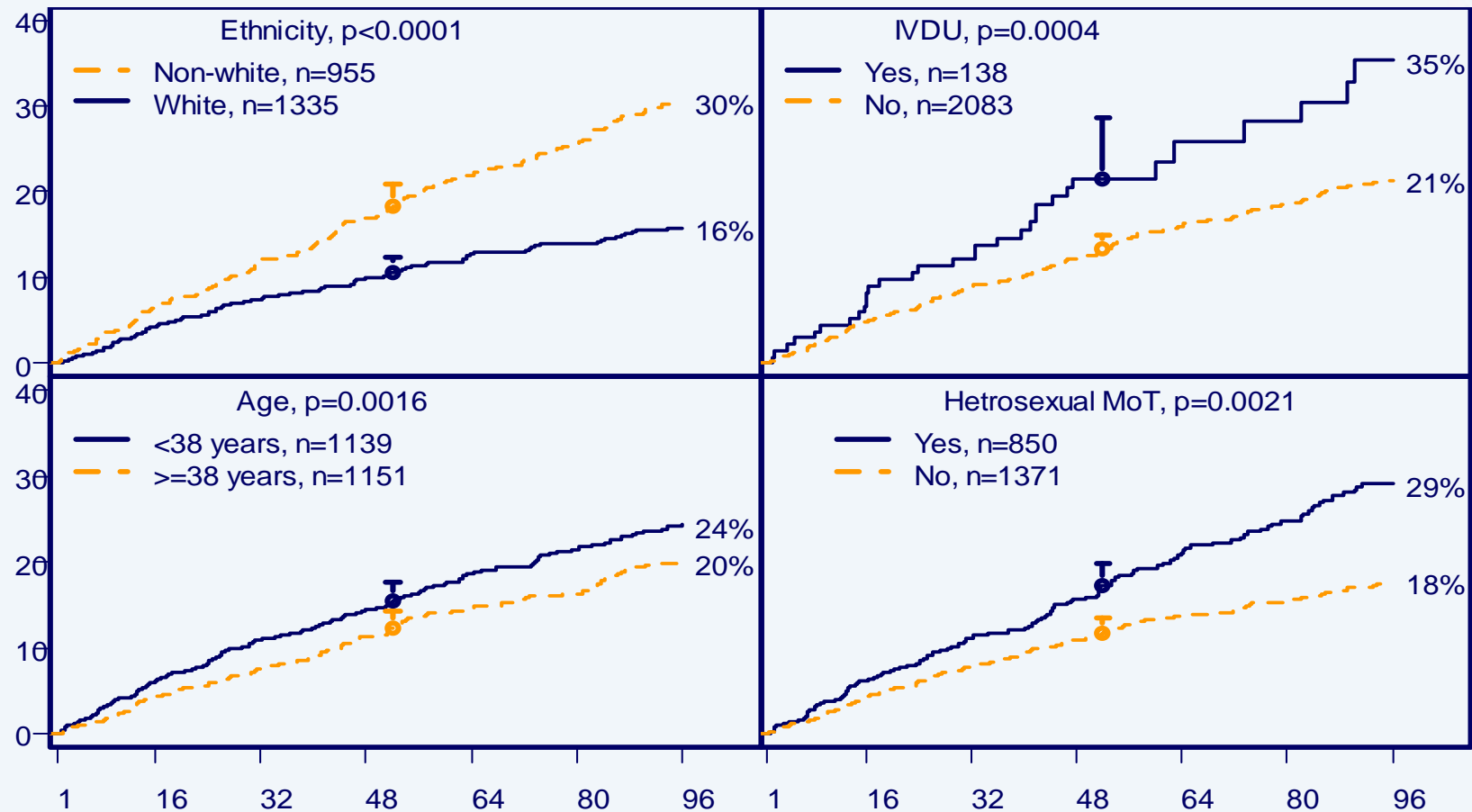
Image review: BICR vs. LE

- **Blinded independent central review of radiological images to confirm local evaluation of PFS in trials of anti-cancer therapies**
- **Utility uncertain**
 - Necessary to ensure local evaluation free from bias?
 - Useful as audit tool for sample-based review?
- **Positive ongoing engagement on this issue with EMA**

Prevention of avoidable missing data

- **HIV: dropouts classed as treatment failures, regardless of reason**
- **CHMP Guideline: Clinical Development of Medicinal Products for the Treatment of HIV Infection:**
 - “If a non-inferiority margin can be scientifically justified and non-inferiority is a reasonable clinical objective, such studies are acceptable....A low 'lost to follow-up' rate is essential ...”
- **Are trial drop-outs avoidable?**
 - Reason for dropout unrelated to treatment
 - Impact on study size, cost: $\uparrow 5\%$ response rate = $\downarrow 15\%$ trial size

Trial dropout : not-treatment related



Source: Hughes. S. Personal communication

Way forward

- **No change to trial population entry criteria**
- **Target trial retention efforts in identifiable patient subgroups to minimise 'avoidable' withdrawals**
- **Preliminary evidence suggests strategy works:**
 - Unavoidable withdrawal rate similar to historic average
 - Avoidable withdrawals more than halved

Thank you